



With G-d's Name, The Merciful Benefactor, The Merciful Redeemer

COMMUNITY WIDE SHURAA CONFERENCESM

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“Unleashing and harnessing the full capacity inherent in the group intellect...”

[WWW.CWSC.US](http://www.cwsc.us)

“...Work to build a better place for [ourselves], one that will benefit all people, regardless of race or religion.”

—Imam W. Deen Mohammed (RA)

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February 15, 2016

FROM THE EXECUTIVE DIRECTOR CWSC

Re: **CWSC 2015 Annual Report & Greeting**

Dear Present / Prospective Supporter: As-Salaam Alaikum (Peace be with you).

On behalf of Community Wide Shuraa Conference, Inc. (CWSC), it gives me great pleasure to greet you as we publish our [2015 Annual Report](#).

I wish to begin this year's greeting with a metaphor I believe aptly conveys the task and broad vision that CWSC has undertaken.

When a community welcomes a new public service center like a hospital for example, the prudent community prepares to integrate the new center in the city's plan for the neighborhood that might include mixed use properties like residential, business, and commercial zones with recreational and public service features...all existing in a shared freedom space. And while the new structure is being built, most constituents that the center will serve, likely can't wait until it's completed. Some citizens in the interim will be less informed and fearful and perhaps impacted by rumor or hearsay. But proactive citizens will investigate to gain proper insight as to what is coming to the neighborhood to improve the quality of life.

In between groundbreaking and grand opening, lots of work is going on to get the facility built, opened, staffed and fully operational. And even when the center opens, there are still last minute requirements for staffing, equipment, public relations, etc. and of course the never ending strategic and tactical work proceeds to make the new structure a center of excellence.

I mentioned the above analogy as a metaphor for what is being built at CWSC. We're in fact building a national service and resource center for our group intellect to connect with and to accomplish work at multiple levels. The infrastructure is less physical and more cerebral or group intellect-centered. That is CWSC seeks to be a bridge for thinking, dialoguing and accomplishing the support work needed to help build model communities.

CWSC does not in and of itself take on every task, issue and concern for direct action...instead it invites the group intellect to use the CWSC infrastructure to connect, share and work with other like-minded persons who are just as passionate about an issue, idea or concern. Just like the brain wired by many interdependent, yet individual synapses for critical thought that can produce a physical effect in the material world, so too CWSC operates because of the individual members of our group intellect and each believer's willingness to commit just a little time sharing his or her unique gifts with the whole community. In this 21st century, we must leave behind the final vestiges of any exaggerated individual or organizational isolation and enter into the highest level of operational and model community excellence...a level of respectful interdependence, *where our intellects are respected and our voices protected.*

While words make people, more of us must now move beyond words to action, for it is people inspired by words that must take action to remake the world.

In our second year of operation, we have accomplished a great deal while simultaneously delivering services and designing the modern 21st century complex—an edifice not composed of brick and mortar, but more importantly composed of our intellects. And I am confident in my soul that our Imam would be jumping for joy in that we have recognized by the token of time, that we must evolve beyond personality-based, charismatic leadership to trust in the group intellect as our Imam for model community excellence.

We're pleased to publish the 2015 Annual Report as a banner of our accomplishments and to honor the work contributed by volunteers across the country committed to helping you, your masjid and our entire community. From scholarships and think tank to American Muslim 360 Radio, to the Model Communities National Resource Directory (MCNRD) and more, CWSC has become a powerful contributor in our group intellect's shared freedom space, and is now poised to address the world. The recent CWSC Resolution in the United Nations is just the beginning.

We also publish an Annual Report because of our commitment to transparency. We realize that by sharing our vision, aspirations, our strengths and our weaknesses with you, and the society at large, we ally with those of similar values to build partnerships and an unstoppable momentum that can indeed remake the world.

I believe we have a world class team of leaders and managers producing some remarkable results who are at the same time, being encouraged to build in training and development for continuous learning, and to identify talent based on proven qualifications and observed level of performance...all prerequisites for appropriate redundancy and succession of leadership—a succession based on placing at the helm of our institution the best qualified and most committed persons emerging from our group intellect.

At the opening of this greeting, I mentioned that new hospital as an example. In our example, again the new complex is not a stand-alone entity in its community; it has stakeholders and obligations to its immediate constituents, to the general public and to society or humanity at large. That hospital might be a research institute that discovers a powerful medical breakthrough that changes the world, but it cannot accomplish such a task alone; it takes a staff and team of doctors, nurses and social workers; directors, and patients along with the neighborhood, city, state and global medical, business, or philanthropic communities, to help that hospital achieve excellence.

And so it is for us. We need all our group intellect respecting and caring about one another and willing to collaborate on mutually beneficial projects that benefit the group intellect's concerns. To do so, we must at the most basic level, conference together, sit at the table of shuraa baynahum with one another, and then rise from that table with a plan and work ethic to get the job done under the discipline of faith in Allah (SWT) and trust in one another...it doesn't require or even desire dissolution of 501c(3)'s, but instead the dissolution of mistrust and parochialism that feeds disunity.

CWSC is here for you...but only to the extent that each of us is willing to ally with one another in serving the group intellect. If you are an individual, register today in the MCNRD, so the entire community can know you as a go to person for a particular area of interest, expertise, or training.

If you are a masjid, school, or other organization, then register in the MCNRD so you can benefit from a group intellect committed to helping you achieve your model community vision. And to our fellow national sister organizations, come into conference together at a table of shuraa baynahum to help assess the current state of our model community vision across the country and share your ideas, best practices and approaches you believe will accelerate all our work.

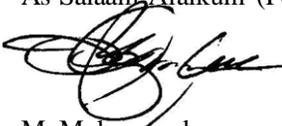
Thank you for all who have supported the building of this national intelligentsia institution and even those who did not understand it at first and perhaps felt uneasy, but nevertheless inspired us to expedite our public relations outreach to eliminate apprehensions, fear and misperceptions about what a national intelligentsia is, what it looks like and what it can accomplish.

Well, an intelligentsia looks like you and me, and in the words of America's Imam, Dr. W. Deen Mohammed, 'with an Intelligentsia, we could do wonders in this country.'

Thank you to CWSC for their confidence in me. I am looking forward to another exciting and progressive year with my fellow directors, all our volunteers, donors, institutions and you. Please stay tuned to American Muslim 360 Radio for a special interview on our Annual Report at the CWSC Friday Roundtable.

May Allah (SWT) bless our iman (faith) and our imam (the group intellect) in 2016 with the choicest rewards...together we can remake the world.

As-Salaam-Alaikum (Peace be with you).



M. Muhammad
Executive Director
CWSC, Inc.

P.S. Visit cwsc.us to learn about our free support services for nonprofits and to share the 2016 CWSC Scholarships with your matriculating high school and current college students.

MM/nh

cc: General distribution

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Gift with confidence...Community Wide Shuraa Conference is zakat eligible and has earned the Exchange Gold participation rating for our commitment to data transparency from GuideStar.org, the nation's #1 data hub for nonprofit research.